

Ruchi Kumar Kathleen Lu

Advisor: Prof Robert Glushko

Students







About Courses

About Alumni

Alumni





About Alumni network

About Email Exchanges

Administrators





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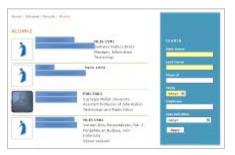
Administrators





Potpourri of Ineffective Mechanisms

Top Down Efforts



Alumni Network



noise@ mailing list

Grassroots Efforts



LinkedIn alumni

group



Course Recommender Wiki



Corpus Project, Final Project, 2004



ProjectPeopleMatch Final Project, 2005



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Example Services

Course Recommender

Mentor Match

Align courses to career goals

Student/alumni

Discover courses

Alumni/alumni

Model: Amazon.com

Model: Match.com



Approach

Phase II

Management Consulting

Barriers to Collaboration: Survey Design

Phase I

Service Design

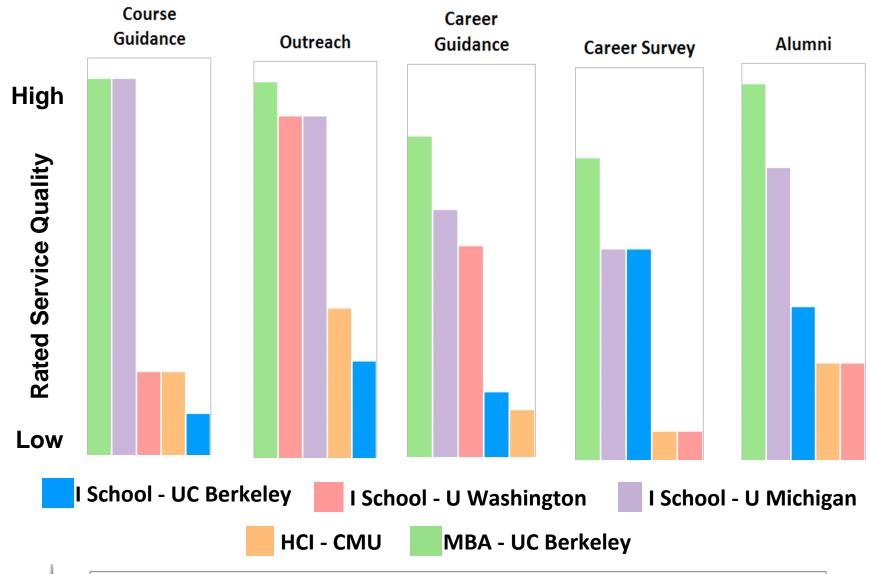
Qualitative Interviews Competitive Analysis Phase III

Service Design

Functional Design of a Service: 'Course Recommender'



Competitive Analysis





Problem >> Approach >> Findings >> Recommendations >> Conclusion

Organizational Issues

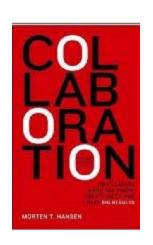
- Weaknesses in current communication mechanisms
- Many stakeholders, with somewhat incompatible perspectives
- Underestimation of the problem scope
 - Insufficient resources to undertake a comprehensive solution



Barriers to Collaboration

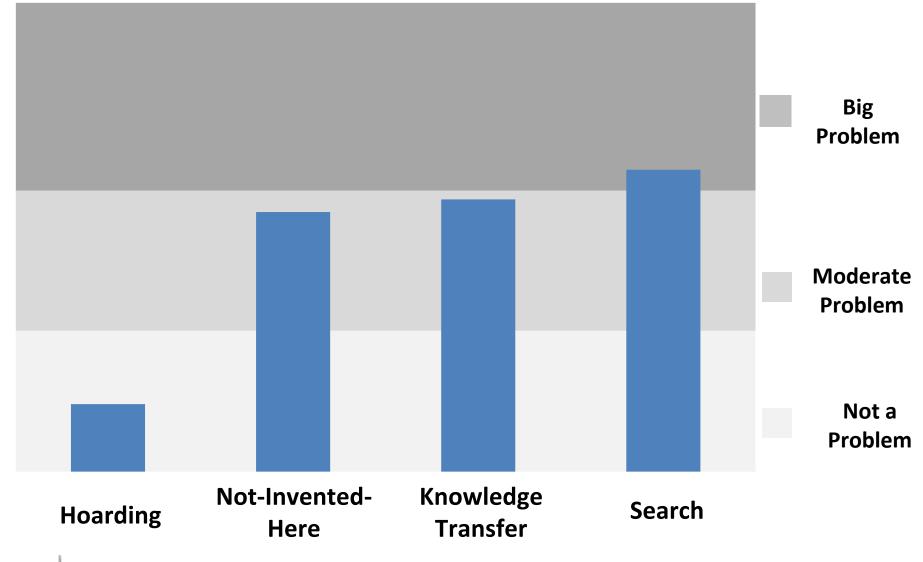
People can't or won't collaborate if:

- Hoarding they don't want to share information
- Not-Invented-Here they don't value outside input
- Knowledge Transfer they can't understand outside input
- Search they can't find relevant people or information





Barriers to Collaboration





Problem >> Approach >> Findings >> Recommendations >> Conclusion

General Recommendations

- Avoid designing services in a 'vacuum'
- Design services that overcome specific barriers
- Create a strategic roadmap
 - Have realistic and achievable milestones
 - Implement incrementally



Recommendations - Overview

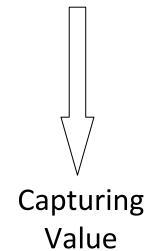
Recommendation	Barrier Reduced	
Social Networking	Search	Identifying
Course Recommender	Search	Opportunities
Data Archives	Search	
Career Services	Search, Transfer	
Distinguished Lecture	Search, Transfer, NIH	J [7
Welcome Back Day	Search, Transfer, NIH	
Executive Education	Transfer	Capturing
Advisory Panel	Transfer	Value



Recommendations - Search

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Identifying Opportunities





Recommendations - Combination

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Recommendations – Knowledge Transfer

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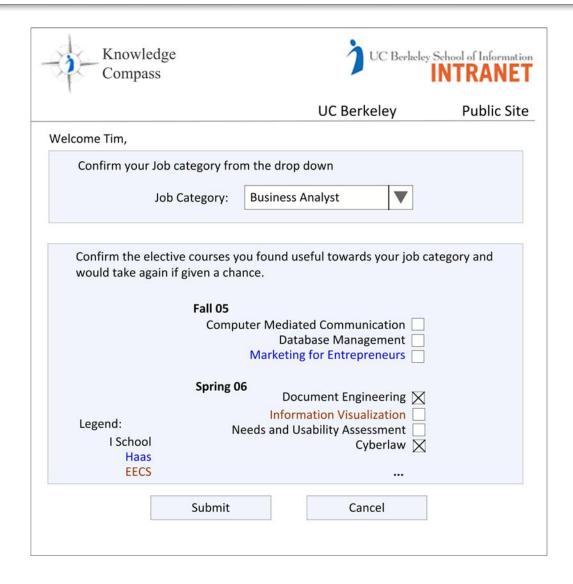


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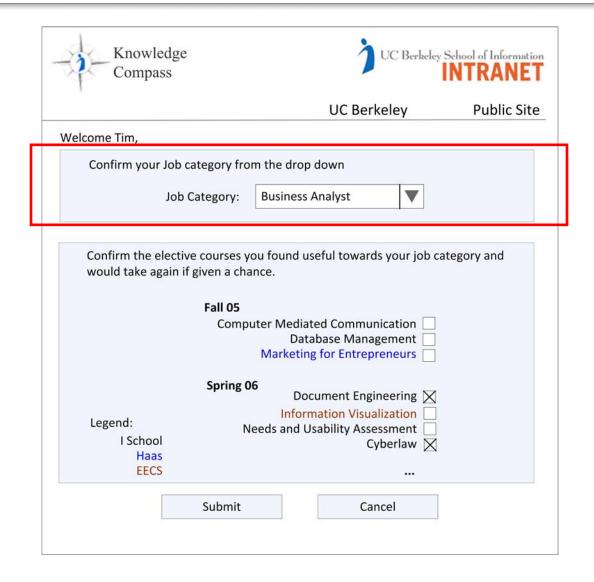


Course Recommender – Alumni View - Mockup



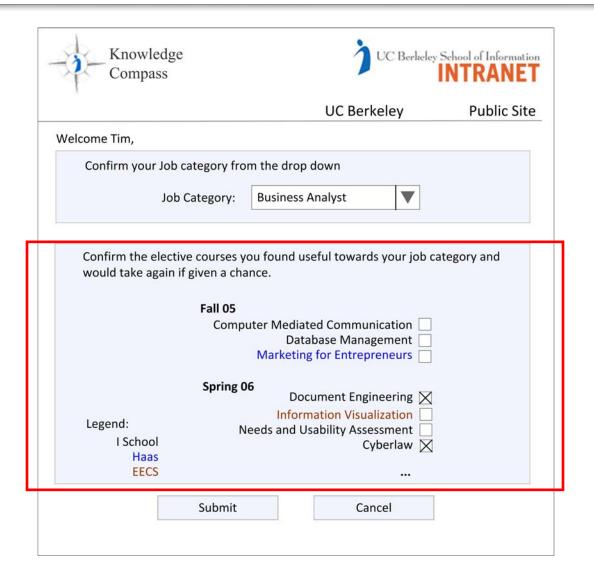


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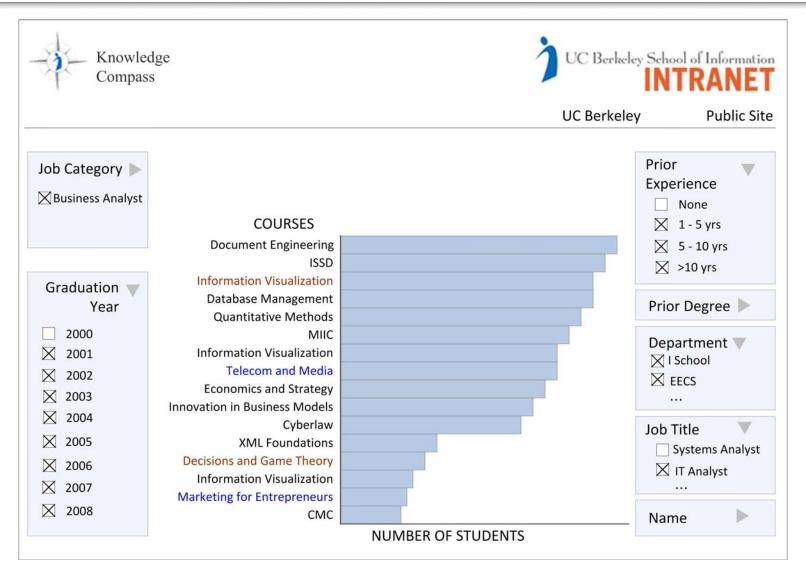




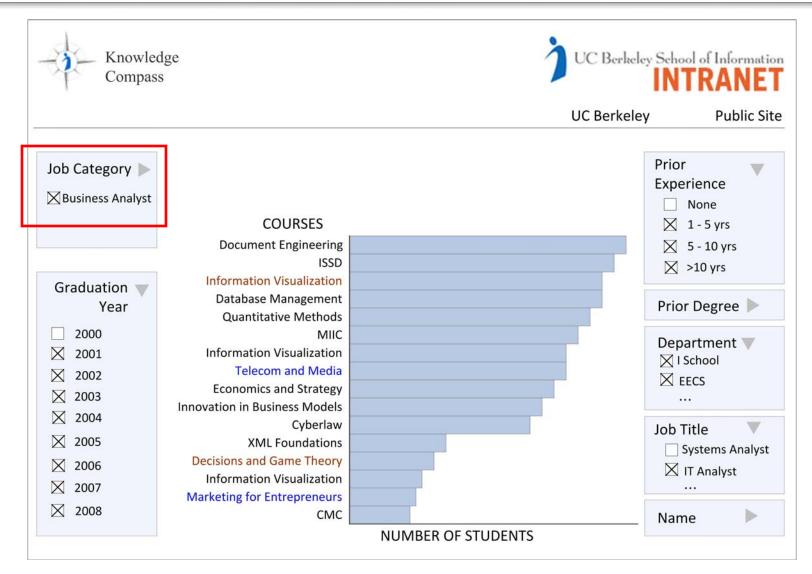
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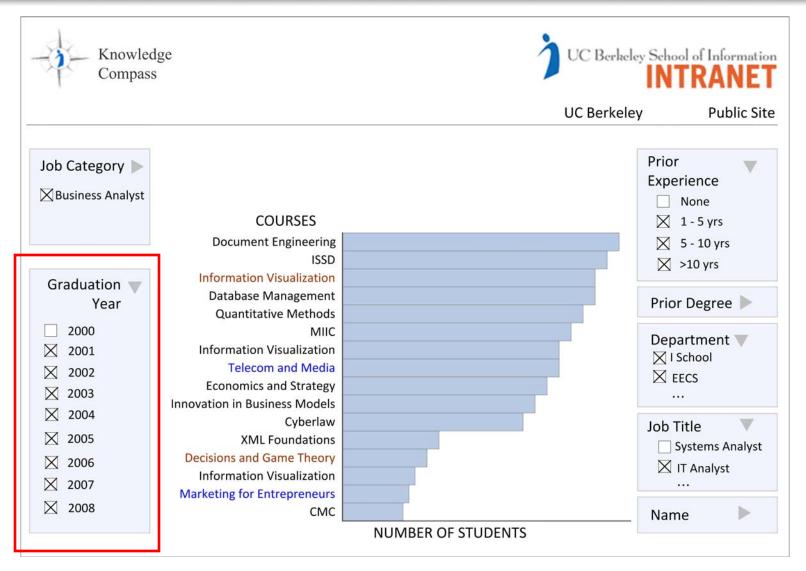




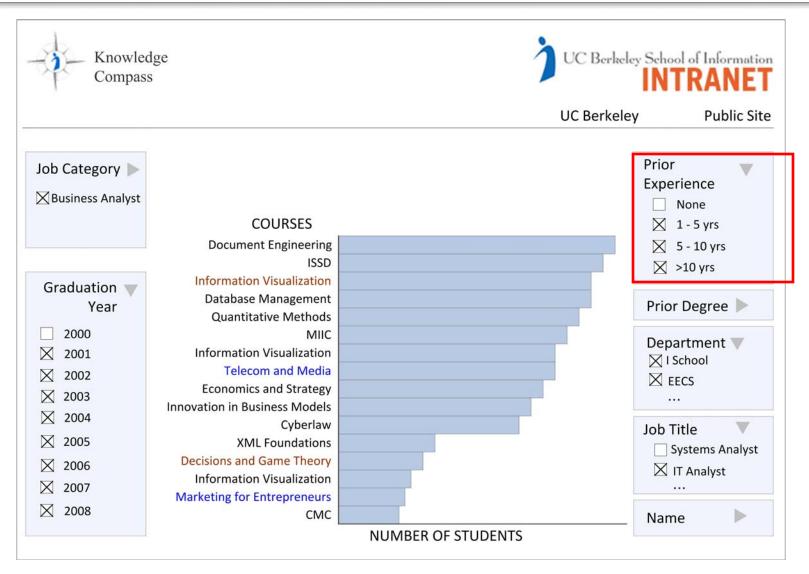




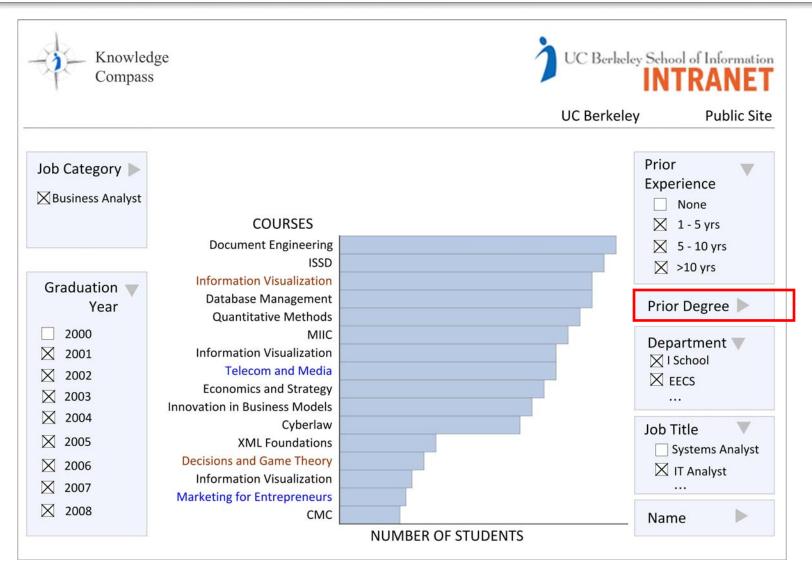




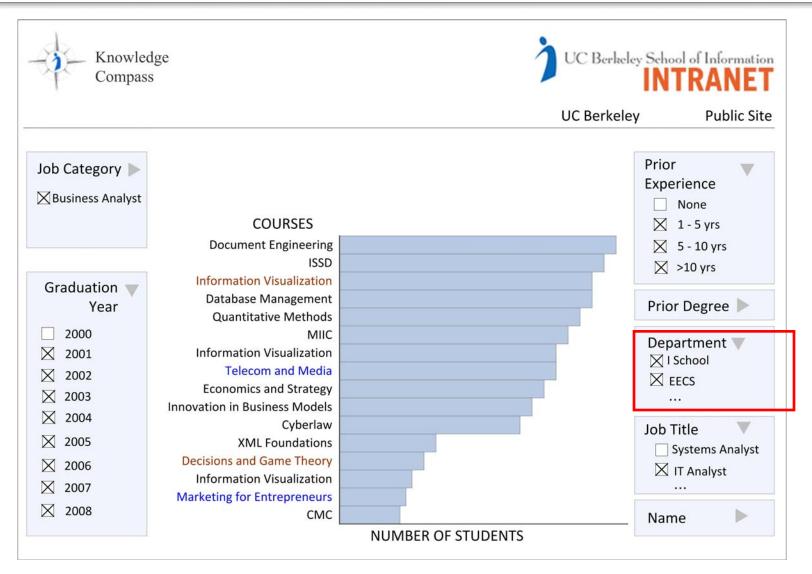




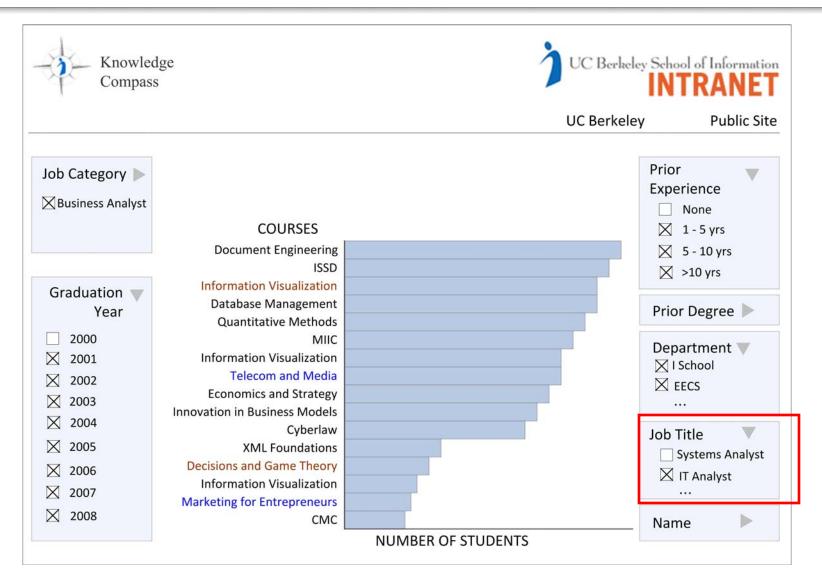






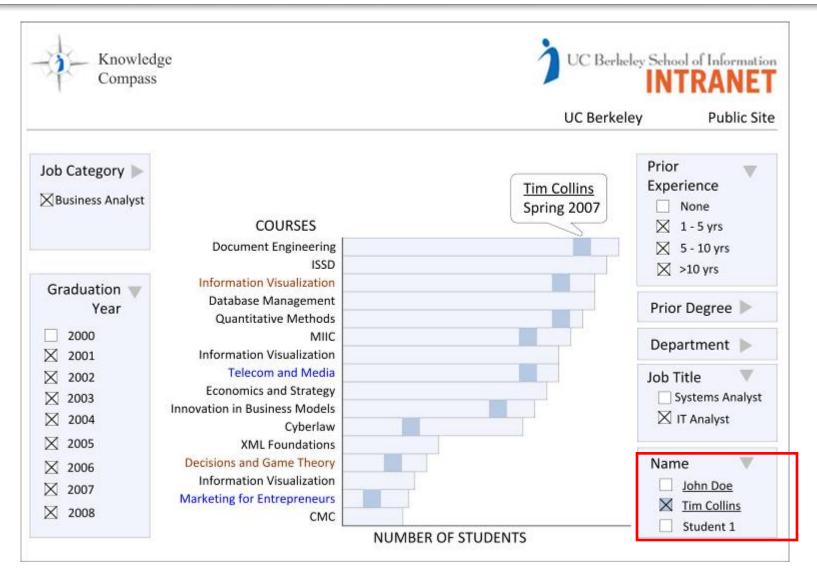








Course Recommender – Student View – Drill Down





Conclusions

- Need for building an effective student-alumni community at I School
- A technology based service design can address the search barrier to collaboration
- Organizational and structural obstacles also need to be addressed
- A comprehensive strategic roadmap can increase the extent and effectiveness of alumni communication



Questions

